



Executive Summary

Renewal of Institutional Licensure Zayed II Military College, Al Ain

December 15-18, 2019

An External Review Team (hereafter ERT) visited Zayed II Military College (ZIIMC) in Al Ain from 15-18 December 2019 to evaluate its Self-Study (hereafter the *Self-Study*) for Renewal of Institutional Licensure. The exit interview was held on December 18, 2019.

ZIIMC was established in 1972 in the city of Al Ain by virtue of the directives of Sheikh Zayed bin Sultan Al Nahyan to establish a military college aimed at graduating qualified officers capable of defending the nation and its gains. Accordingly, Resolution No. 14 of 1972 was issued establishing the first military college in the UAE. The General Command of the Armed Forces is responsible for supervising ZIIMC and providing all its needs. ZIIMC Commander directly supervises and manages its day-to-day operations.

ZIIMC is currently offering a higher diploma program in Military Sciences. The number of registered students is 1093, including 385 new students. Abu Dhabi University (ADU) offers a Bachelor in Military Sciences and Specialized Management programs (Human Resources Management, Finance Management, and Management Information Systems) for the benefit of ZIIMC. The number of students enrolled in the latter program is 612 (Human Resources Management: 523, Financial Management: 46, and Management Information Systems: 43). While UAE University (UAEU) offers a higher diploma in Military Sciences - Engineering track for the benefit ZIIMC, and the number of students currently enrolled in this program is 96. The ERT found that the UAEU program is submitted to the Commission for initial accreditation.

It was clear to the ERT that ZIIMC has taken substantial steps toward improvement since its establishment in 1972. Various regulations, instructions and guidelines that control teaching, learning, and training in the field of military sciences and specialized management in its several tracks have been documented. ZIIMC applied for initial accreditation of a program linking military sciences and engineering. ZIIMC devotes significant efforts to excellence in training and academic performance at the levels of higher diploma and bachelor's programs through cooperative relations and agreements with the ADU and UAEU. ZIIMC offers most of its programs in Arabic, but it offers the Management Information Systems program in English in line with the relative modernity of this major and its reliance on software, most of which are

written in English. It is also clear that the infrastructure facilities, including classrooms, training areas, and computer labs, have expanded and diversified according to the needs of ZIIMC.

The ERT understands special characters of ZIIMC that separate it from the rest of the traditional educational institutions, as it is a professional military college that serves the UAE armed forces. Therefore, its vision, mission, and goals serve that direction, and make it the carrier of a national mission that requires graduates with a high degree of professionalism, specialization, military training, and the ability to work in a team spirit, in addition to leadership, management and responsibility.

The ERT noticed several advantages, including the following:

- Effective management of ZIIMC: The Commander directly supervises the college's administrative units, and follows-up on achievements to ensure excellence, facilitate improvement, and diversify its military programs.
- The high level of loyalty of ZIIMC's faculty and training staff, and their commitment to modern educational principles and innovation in teaching and learning which ensures the graduation of officers with a high degree of discipline and qualification to perform the tasks assigned to them effectively and efficiently.
- The leading role of the ZIIMC Commander to initiates coordination with the Supreme Council of Military Colleges to integrate ZIIMC with the other specialized military air and naval colleges and to become pioneering model in the region and at a global level, through modifying and improvement of its programs to be consistent with academic accreditation standards, and forging agreements with distinguished local universities to implement the teaching and learning methodologies of the specialized course in the academic programs.
- The high level of equipment, facilities, training fields and laboratories that support military training and academic teaching, which contribute to acquiring skills and reaching advanced degrees of military and academic education and learning.
- The distinguished level of students living and administrative arrangements that provide the supportive environment that facilitates learners academic and military achievement.

On the other hand, the ERT identified some observations that need attentions to set a path toward total quality that can be summarized as follows:

- Accuracy and variability in documentation: There are number of important statements and basic information that vary in their narrative among various ZIIMC documents and guides and on its website.
- Calculation of credit hours: Unifying the method of calculating the number of credit hours to all offered programs.
- The organizational chart: Revising the organizational chart for consistency with the reporting authorities applied at ZIIMC.

The ERT makes its recommendations in a spirit of constructive engagement, with the aim of ensuring that the *Standards* are met, and to aid ZIIMC in its desired objective to renew its licensure and achieves its ambitious mission.